# Task Force Recommendation	Lead Agency	Progress	Next Steps
Major Theme #1: Prevention/Education/Connection			
Environmental Design			
1 Lighting improvements to the San Lorenzo Riverwalk and Harvey West Area	Parks and Recreation and Public Works	Received State grant to light west portion of Riverwalk	Design review, Council review fal 2014 and anticipated project completion by early 2015
2 Reform County Health Services Agency Syringe Services Program	County	County instituted a series of reforms in 2014 to reduce community impacts of the SSP, while maintaining health efficacy of the program	Evaluate results of needle exchange reform efforts following County issuance of the Annual SSP report in April 2015
Insure proven, evidence-based interventions and treatment programs are available and funded for alcohol and drug treatment	County	County currently in process of revising the Alcohol and Drug Treatment Strategic Plan to address current community needs. City continues to provide funding to County in support of the Serial Inebriate Program (SIP)	County hosting a community input meeting the evening of Sept 18th at the Simpkins Swim Center; presenting to Board of Supervisors in October 2014
Instruct the City representatives to request the Metro Board (Metro) to ensure that the new transit hub is designed to minimize illegal behavior and promote positive use (external review may be necessary)	Metro	Metro planning process included many environmental design elements to reduce crime and nuisance issues in the area, and consultation with Santa Cruz Police Department (SCPD) and other City staff	Conceptual design phase to conclude winter 2014/2105
Youth			
Leverage existing youth programs, if necessary, create new programming to provide pro-social activities during the 3-9pm period, programs should reduce barriers to encourage broad participation	Parks and Recreation	Expanded Teen Center hours in 2013/2104; coordinating with Santa Cruz City Schools to offer more afterschool programming to k-8th students in the City	Continue expanded Teen Center hours and review options for afterschool programming
City develop outreach strategy to encourage underserve youth in the community to participate in Parks and Recreation youth programs	Parks and Recreation	Teen Center staff meeting with teens in their neighborhoods to encourage participation in programming; Council funding scholarships for youth to participate in local athletic programs	Continue youth outreach efforts
7 Ensure long range plan for Parks and Recreation includes appropriate facilities for demographic trends	Parks and Recreation	Parks undergoing a Parks Master Plan process, and will include elements for all ages; Recreation staff regularly reviews demographic data to ensure program offerings meet community demand	Parks Master Plan work underway, with report back to the City Council expected later in 2015

#	Task Force Recommendation	Lead Agency	Progress	Next Steps
8	Youth programming recommendations should include information published by the Criminal Justice Council Report on Youth Violence	City Manager's Office	Existing and new youth programming reflects best practices and input from partner agencies	Continue programs
9	City partner with Santa Cruz City Schools District (SCCS) and Santa Cruz County Office of Education (COE) to support and expand existing after school programming, specifically academic enrichment (e.g. Arts Academy) and scholastic sports programs	Multiple City Departments	City meeting with districts to discuss; Council funding scholarships for youth to participate in local athletic programs	On-going discussions through the City-School Committee
10	Partner with SCCS and COE to develop mentoring/internship programs for high school students. City to incentivize businesses, non-profits and local non-governmental agencies (NGOs) to participate in mentoring/internship programming	Multiple City Departments	Parks and Recreation created a youth work program for summer 2014 (Youth Trail Crew)	for youth
11	Work with Santa Cruz Metro (Metro) to explore transportation options for youth and families, specifically in regard to getting kids to school in the morning and home from school and after school programming	Metro	No progress to date	Public Safety Committee (PSC) recommends referring to this item to the City - Schools Committee
	Collaborate with Santa Cruz City Schools (SCCS) and the County Office of Education (COE) to address the summer gap in programming	Multiple City Departments	City meeting with SCCS to discuss, and Parks and Recreation created summer youth work program (Youth Trail Crew)	Continue programs
13	The City to collaborate with Santa Cruz City Schools (SCCS) and County Office of Education (COE) to support and expand Adult Education with emphasis on General Education Development (GED) and High School (HS) diploma programs	Schools	No progress to date, with focus of City-school collaboration on youth programming	Potential future discussion for City-Schools Committee
14	City Council to partner with Santa Cruz Youth City Council to develop all Youth Programming recommendations herein	City Manager's Office	Youth City Council generated survey of youth attitudes regarding public safety in Santa Cruz	Staff to review survey results
15	Leverage existing programs and, if necessary, consider creating new programs to provide mentoring and job opportunities to local teenagers	Multiple City Departments	Parks and Recreation created summer youth work program and offers a leadership program for at-risk youth	Continue programs
	Truancy Enforcement			1
16	City partner with Santa Cruz City Schools (SCCS) and County Office of Education (COE) to enhance and strengthen truancy policies and enforcement processes	Schools	City participates on the Student Action Review Board (SARB) in partnership with the COE to address truancy issues through parental accountability	Continue efforts
17	Increase the number of school resource officers (SRO) to four	Police Department	SCPD reviewed this request, but is not sufficiently staffed to increase SROs.	PSC recommends exploring SRO staffing at next City-School Committee meeting
	Social Service Enhancements			
18	Add questions that concern the City to the point-in-time Homeless Census Survey	City Manager's Office	The City and partners have successfully added new pertinent questions to the survey	Continue to evaluate effectiveness of survey questions and need for additional questions

#	Task Force Recommendation	Lead Agency	Progress	Next Steps
19	Expand the Homeward Bound program	City Manager's Office	City expanded program in FY 2014, reduced in FY 2015 to meet existing demand	Continue to monitor program and assess expansion to other partners
20	Recommend that City and County Planning Departments encourage landlords within the City and County to support investment in HUD recognized best practice programs including Housing First models such as 180/180, and any kind of incentive to renting to special needs populations (see "Santa Clara program")	Housing Authority	180/180 campaign and other efforts underway to house individuals experiencing chronic homelessness in the County	PSC recommends staff research this recommendation before moving forward on a policy recommendation
21	City to coordinate with faith-based, government and non-governmental organizations to operate social service programs (soup feeds, overnight shelter, RV parking, etc.) in order to ensure public safety impacts to community are minimized City to develop and publicize self-supporting alternative to giving money to panhandlers. Program will include mobile application and other possible ways of donating such as web-based. Proceeds of program will go to proven effective programs to support people who are homeless, mentally ill and substance abusers	City Manager's Office City Manager's Office	City has met or is meeting with several non-profits and faith-based organizations to minimize crime and nuisance issues in and around their facilities Imagine Positive Change launched in 2010	Continue outreach Continue program
	Education	City Manager 3 Office	inagine i ositive change launched in 2010	Continue program
23	Increased community education (includes schools on certain topics) in the areas of substance abuse, domestic violence, bullying, sexual assault, mental health, gang desistence/prevention, and perhaps other related topics	Multiple City Departments	City provides education on these important public safety issues through a variety of programs, including the Commission for the Prevention of Violence Against Women (CPVAW), the Citizen Police Academy and school outreach. The City also recently hired additional communication staff to improve public education and outreach	Communication staff to evaluate options to increase community education on these important topics
	Collaborate with SCCS and COE and others to ensure all youth are educated around the issues of recreation drug use, underage alcohol use, gangs, etc Connection	Schools and Youth Organizations	SCPD conducts several programs to address risky behavior amongst youth, including the PRIDE and BASTA programs. Two police officers dedicated to this programming and outreach. SCPD also participate in parent education nights through the City schools	Continue efforts and evaluate options to improve outreach to youth
	Recommend the City conduct community outreach "see something, say something" campaign to engage the public in crime prevention Every resident should belong to a neighborhood group and be civically engaged. Neighbor to neighbor networking outreach is recommended. Revitalize the Neighborhood Services Team to meet quarterly or more frequently as needed to collaborate with all existing neighborhood groups to address collectively issues impacting neighborhoods throughout the City	Multiple City Departments Multiple City Departments	SCPD routinely meets with community members, neighborhood groups and businesses, and always encourages them to call 9-1-1 for any emergencies/suspicious activity they witness SCPD partners with the Santa Cruz Neighbors group and routinely participates in neighborhood meetings	Continue neighborhood outreach

# Task Force Recommendation	Lead Agency	Progress	Next Steps
Increase City coordination, financial support, and social services outreach for volunteer clean-up efforts (such as the 27 Leveelies, Clean Team, Save our Shores, Beach Flats, Community Center, NoLo).	City Manager's Office	Through Measure E, City funds over 20-25 community cleanups through non-profit and volunteer groups (\$10K Adopt a levee Save our Shores, \$5K river community cleanups, \$2500 Annual Coastal Cleanup Day, \$4500 July 4th outreach and July 5th beach cleanups)	Continue program and evaluate opportunities to improve coordination with community groups on cleanups
Major Theme #2: Strategic Enforcement			
Strategic Police Enforcement			
28 Fill budgeted SCPD vacancies and increase the SCPD authorized strength to national averages	Police	SCPD has filled all budgeted positions	Continue to recruit and review staffing levels
Move towards a targeted policing model, with strategy that emphasized enforcement on nuisance crimes in natural, city entry and focal point areas	Police	SCPD launched the Neighborhood Enforcement Team (NET) in Summer 2014, proactively addressing neighborhood and public space safety issues through inter-departmental, inter-agency and community cooperation	Continue NET efforts
Designate existing municipal code infractions as misdemeanors for current infractions such as depositing of public waste, 30 multiple offenses for illegal camping, and other offenses to curb quality of life crimes	City Council	City Council has revised ordinances in the past to inlcude provisions to make it misdemeanor for multiple infractions of the same section within a 6-month time period	Council review
31 County to fund a municipal code prosecutor	County	County working with the City to address repeat offenders of low level crimes, including municipal code infractions, through the Downtown Accountability Program (DAP). City Attorney prosecuting municipal code violations as part of the DAP and failures to appear	PSC Committee recommends extending DAP pilot to the end of FY 2015
32 External review of public safety departments within the City of Santa Cruz	City Council	City continually evaluates effectiveness and opportunties to improve internal and external	PSC recommends a review of SCPD staffing levels and staff explore options to improve coordination and communication between city departments on public safety
33 Review Santa Cruz Police Department compensation packages for purposes of recruitment and retention	CMO, Human Resources, Police	City initiated hiring bonus for lateral and cadet hires	Continuing hiring bonus program to assist in recruitment efforts

# Task Force Recommendation	Lead Agency	Progress	Next Steps
34 Explore alternative staffing positions, such as reserve officers and expand number of community service officers	Police	City funds multiple Community Service Officers, Park Rangers and contracts with private security for hot spot locations, and recently increased patrols of Downtown and Parks	Continue program and assess opportunities to utilize these resources in other areas
35 Increase number of SCPD foot, bike and street patrols	Police	SCPD launched the Neighborhood Enforcement Team in Summer 2014, proactively addressing neighborhood and public space safety issues through inter-departmental, inter-agency and community cooperation; added new First Alarm foot patrols in the Downtown area	Continue program
36 Vigorous enforcement of bike license law, make it illegal to have unlicensed bike or bike with shaved serial numbers	Police	Staff working to improve convenience of licensing of bikes	PSC recommends staff perform greater outreach on bike licensing program, potentially to include local bike shops and UCSC, and City events
Coordinated strategy with community groups to reactivate one public area at a time, starting with San Lorenzo River and Harvey West areas	Multiple City Departments	SCPD launched the Neighborhood Enforcement Team in Summer 2014 to address neighborhood and public space safety issues proactively; City joined the San Lorenzo River Alliance to improve positive activity along the Riverwalk; and SCPD targeting efforts with Parks to improve Harvey West area	
Explore civil litigation against Caltrans, local railroad owners, Army Corps of Engineers, State of Nevada and other 38 organizations/business owners who create "crime pollution externalities"	City Manager's and City Attorney	City coordinating with CalTrans, RTC, Roaring Camp, and other entities to reduce nuisance issues on their properties, resulting in CalTrans cleanups and RTC reimbursal for City work on their property	Continue efforts to improve interagency coordination, and develop cost recovery strategy
Identify, fund and promote improved methods to report crimes and track City response to reported crimes and judicial system response to crimes	City Manager's Office	City hired additional communication professionals, and evaluating opportunities to improve reporting of nuisance issues. 9-1-1 is the most appropriate method for reporting crime	PSC recommends staff provide informational update To City Council on 3-1-1; continue efforts to improve communication with community

Task Force Recommendation	Lead Agency	Progress	Next Steps
40 Implement non-judicial consequences for multiple failures to appear on municipal code infractions	City Attorney	Through the DAP, instituting a work program to encourage pro-social activities for repeat offenders. Superior Court also runs the "Community Options" program for alternative sentencing	Awaiting receipt of Justice Dept. grant to begin program in Oct. 2014
41 Maintain curfew at Cowell Beach	Coastal Commission	City requested Coastal Commission grant 3-year extension of the curfew	Awaiting Coastal Commission review
42 City and UCSC officials ban and enforce all public celebration of illicit drug use	UCSC	It is UCSC prerogative to enforce drug laws on campus; however, SCPD partners with UCSC on drug intervention programming	No next steps
City and UCSC police vigorously enforce state marijuana laws regarding minors, public spaces and driving under the influence Strategic Code Enforcement	Police and UCSC	SCPD recently trained on improved drug and alcohol recognition techniques, working with UCSC on drug intervention programming, and staffs in-house juvenile probation officer who focuses on youth drug crimes and restorative justice	Continue programs
		SCPD and Planning Department researching changes to definition of high-risk alcohol outlets to	Staff anticipate bringing forward policy considerations to City
44 Reduce the number of high-risk alcohol outlets	Multiple City Departments	accurately reflect risk levels	Council by late 2014/early 2015
45 Prohibit cultivation and processing of marijuana in residential properties in Santa Cruz.	Multiple City Departments	City has not pursued this option	PSC noted that more information is required to understand nature of the issue
Code enforcement explore revisions to zoning ordinance regarding indoor agriculture and city should support landlords in 46 eviction process against tenants who have made illegal/unsafe modifications to support indoor agriculture	Multiple City Departments	City has not pursued this option	PSC noted that more information is required to understand nature of the issue
47 Fund additional code enforcement officers with an emphasis on life-threatening violations and public safety	Planning	City hiring manager of code enforcement, and funded new code enforcement positions in FY 2015	Fill new Code Enforcement positions
Review and implement strict parking and overnight camping ordinance related to RVs on City streets. Increase enforcement of existing municipal code isolations related to RV parking	Multiple City Departments	City staff reviewing existing parking ordinances and enforcement efforts and best practices from other jurisdictions	Staff continuing review of options and will issue an informational report to City Council in late 2014/early 2015

Task Force Recommendation	Lead Agency	Progress	Next Steps
Implement time limit within selected City owned/operated parking spaces and lots along West Cliff and East Cliff during daylight hours	Multiple City Departments	No progress to date. City focused on other parking/nuisance issues at this time	Potential future Council discussion
50 Coordinate with California State Parks on nuisance issues	Multiple City Departments	City routinely coordinates with California State Parks to address issues on their beaches and property within the city limits	Continue efforts
51 Explore relocation of recycling center from Harvey West to another area of the City	Multiple City Departments	Staff reviewing existing recycling center	City to work with business own to permit activity and mitigate negative impacts stemming from their operation
52 City Council work with Code Enforcement to reduce and reform medical marijuana dispensaries	City Council	City currently only allows two dispensaries, modest number compared to many other California cities	PSC noted that more information is required to understand nature of the issue
Consider reactivating the SCPD's Alcohol Education Monitoring and Compliance Program Officer to collaborate with State Alcohol and Beverage Control (ABC), all other government, non-government and community groups to address the alcohol issue	Police	Alcohol Education Monitoring and Compliance Program is active, working to mitigate impacts of high-risk alcohol outlets	Continue program
54 Develop and implement new web-based reporting process for code enforcement with a priority on public safety	Multiple City Departments	City hiring manager of code enforcement, charged with reviewing opportunities to improve communication of issues from the public	Fill Code Enforcement Manager position and review reporting options
Where statute allows, implement cost recovery from the responsible party for police response and enforcement of misdemeanor and/or felony convictions and drunk in public arrests	Multiple City Departments	City Council could direct staff to review this option, however, there may be an issue of ability to pay for many of the offenders	Council review - PSC did not provide a recommendation
56 Develop or increase penalties for property owners that refuse to address habitual code compliance violations	Planning	City hiring manager of code enforcement, charged with reviewing fees/penalties for infractions, repeat offenders	Fill Code Enforcement Manager position
Penalties (like party house ordinance) for high crime residential addresses. Three (3) violations in six months will be charged with a municipal code misdemeanor (also including 647Fs)	Planning	City hiring manager of code enforcement, charged with reviewing fees/penalties for infractions, repeat offenders. City does recover costs with code enforcement cases	Fill Code Enforcement Manager position
In all commercial and agricultural rental agreements, there shall be written permission from the landlord to grow or process marijuana on the property	Planning	No progress to date	PSC noted that more informati is required to understand natural of the issue

#	Task Force Recommendation	Lead Agency	Progress	Next Steps
	Offender Assistance with Accountability			
5:	Ocunty create a specialty court model for substance abusers, veterans, mentally ill and other offenders	Superior Court	Addressed through the Downtown Accountability Program (DAP discussed in separate September 9, 2014 City Council meeting agenda item)	PSC Committee recommends extending DAP pilot to the end of FY 2015
6	City and County form multi-disciplinary team to reduce recidivism amongst chronic offenders by developing intervention and accountability plans for offenders	City and County	Addressed through the Downtown Accountability Program (DAP discussed in separate September 9, 2014 City Council meeting agenda item)	PSC Committee recommends extending DAP pilot to the end of FY 2015 and that Council hold a Study Session on City-County collaborative efforts in fall/winter of FY 2015
6	City work with Homeless Services Center to minimize unintended negative impacts of homeless services to the Santa Cruz community, while maximizing programmatic effectiveness	City Manager's Office and Police	City staff continually working with HSC staff to reduce impacts and promote a safe campus	Gate installation, ID program implemented by Sept/Oct 2014; increasing coordination with City
6.	Work with County to increase funding to facilitate Rountree as a coerced treatment facility for serial inebriates/substance abusers, and as a mental health treatment center for County inmates already in custody Criminal Justice System Accountability	County	Bulk of the Rountree facility to be converted to classroom, programming space, and visitation to provide space for continued in-custody programming. City in discussion with Sheriff regarding drug and alcohol treatment space	City staff reviewing options for drug treatment programming with County
	Criminal Justice System Accountability	1		
6.	Court automatically issue misdemeanor warrants after three failures to appear on municipal code infractions within a six-month period	Superior Court	City and Court working together to address most chronic failures to appear, Downtown Accountability Program also address failure to appear cases	Continue efforts
	Presiding Judge of the Santa Cruz County Superior Court appear before the City Council twice a year to share how Court is addressing recidivism rates	Superior Count	The former Presiding Judge stated through a letter to the Task Force that the Court will not appear before City Council due to constitutionality considerations	No next steps
0	addressing recluivisin rates	Superior Court	City Council and the Board of Supervisors could	Council review - PSC did not
6	Publicly available reporting on Santa Cruz Superior Court judges' decision records	Superior Court	make this request of the Court	provide a recommendation
6	Compel Santa Cruz County Probation Chief to appear before City Council twice per year to inform what the Probation Dept is doing to address probation-related offenses on adult chronic offenders	County	According to the County, the Probation Chief provides relevant data to the City and partners through the Community Corrections Partnership (CCP) meetings and is willing to appear before the City Council as circumstances require	PSC recommend City Council hold a Study Session focused on the City-County public safety collaborations (such as SIP, DAP, MOST) and include the Probation Chief and other key County staff and officials in the discussion

#	Task Force Recommendation	Lead Agency	Progress	Next Steps
	Grand Jury investigation (external review) of the current Santa Cruz Superior Court bench as it relates to the use of		The City does not direct the Grand Jury's decisions	
67	discretionary power of sentencing of offenders	Grand Jury	on inquiries	No next steps
			Initia comments comments and the conference beautiful to t	
			Jail is currently over capacity, and therefore has insufficient space to house low-level offenders.	
			They are diverted to alternative forms of custody,	
68	More jail space for short term incarceration post-conviction	County	including County's Work Release program	No next steps
			City Attorney has paralegal assistance for these efforts, but could hire additional paralegal or	Council review - PSC did not
69	City hire a part-time or full-time paralegal to process failure to appears on municipal code violations	City Manager's Office and City Attor	attorneys, and would bill the City for that work	provide a recommendation
-				Work program launches in Oct.
			Through the DAP, instituting a work program to	2014, through Justice
70	City develop 3 or more non judicial mechanisms to deal with 3 failures to appear	City Attorney	encourage pro-social activities for repeat offenders	Reinvestment Initiative Grant
			The Probation Department will continue to provide	Review County Report as part of
	Work with County Probation to improve transparency of AB109 released prisoners into the county. Recommend County		the Community Corrections Partnership and public	the proposed City-County study
71	increase staffing levels of probation officers for adult population to adequately deal with AB109	County	with outcome data related to the AB 109 population	session
	Recommend that the County Jail has access to funds for transportation in order for inmates to return to community of			Staff will seek program statistics
72	origin whenever possible, unless they are released on their own recognizance (ROR).	Sheriff's Office	This has been implemented by the Sheriff's Office	from the Sheriff
	Major Theme #3: Collaborative Accountability and Appropriate Funding			
			City continuing to coordinate with partner agencies	
			referenced in Public Safety Task Force report and	Continue coordination with
73	City contact relevant agencies regarding the Public Safety Citizen Task Force report and recommendations	City Manager's Office	recommendations	relevant external agencies
			No progress to date. City focused on using existing	PSC recommends including a discussion of staffing and funding levels and coordination between City-County at the proposed
	City Council and County Board of Supervisors consider an alternative funding mechanism to fund existing and new	City and County	resources and modest new resources to fund top	Study Session on City-County
74	programs/initiatives/recommendations identified in the Task Force recommendations	City and County	priority recommendations	public safety collaborations
			Public Works continually evaluating opportunities to	
			use Measure E funds to address nuisance issues	
			related to water quality, funds 10-15 community	
75	Evaluate Measure E funding for specific use of clean-up programs on the San Lorenzo Riverway	Public Works	cleanups annually along Riverway	Continue efforts

-	# Task Force Recommendation	Lead Agency	Progress	Next Steps
	76 City consider using municipal code violation revenue to specifically deal with recidivists violations	City Attorney	City receives minimal amount of revenue	
			CDBG requires significant reporting of fund usage	
	City should tie distribution of Community Development Block Grant as it relates to public safety to results-based programs		and outcomes; opportunity to expand efforts to	
	77 and require measurable deliverables	Multiple City Departments	evaluate results of community programs funding	Continue efforts